

# **Connecticut Coalition for Achievement Now**

2006-2007 Annual Report

Raising Awareness, Empowering Parents, and Building Consensus for Change to Close America's Largest Achievement Gap



85 WILLOW STREET, NEW HAVEN, CONNECTICUT 06511 429 CAPITOL AVENUE, 2ND FLOOR, HARTFORD, CONNECTICUT 06106



Dear Friends,

The Connecticut Coalition for Achievement Now (ConnCAN) is now two years old, and it has been a fascinating journey. We've seen the creation of a team of outstanding professionals who are pursuing the organization's mission with the energy of youth and wisdom that belies it.

Over time, we will continue to learn and grow as an organization, but any observer would be amazed by what has been accomplished in two short years: the number and the quality of the studies produced, the tools and information that are empowering thousands of Connecticut parents, the bridges built between those committed to improving public education across our state, and the impact on the public discussion of the policy changes needed to ensure "Great Schools for All."

In 1776 Thomas Jefferson wrote in the Declaration of Independence words that would become the ethical foundation of the nation: "We hold these truths to be self-evident, that all men are created equal, that they are endowed by their Creator with certain unalienable Rights, that among these are Life, Liberty and the pursuit of Happiness." We believe that in the 21st century, effective public schools are necessary to ensure equality of opportunity for every child and to guarantee "Life, Liberty and the pursuit of Happiness" for every adult.

This belief is at the heart of ConnCAN's guiding vision: great public schools are not only necessary to fulfill our obligations to each other, but they are essential for the future success of our society. Great public schools are a matter of critical importance to the public good. No matter who you are in our state, this challenge is your challenge, too.

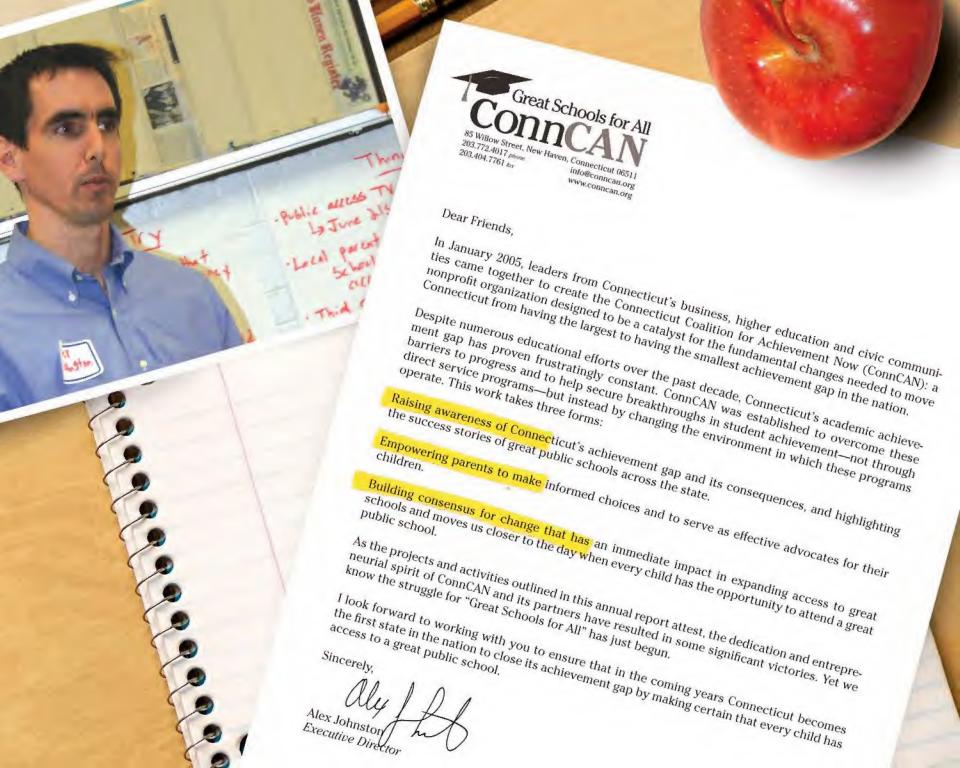
Powerful ideas for the public good attract wonderful people, and ConnCAN is blessed with more than its share among its board, advisory board, partners, staff and members. Thanks to all of you for joining us on this journey. The trip has just begun.

All the best,

Chairman

Jonathan Sackler





TO CLOSE CONNECTICUT'S ACHIEVEMENT GAP, THE LARGEST GAP BETWEEN RICH AND POOR STUDENTS OF ANY PUBLIC SCHOOL SYSTEM IN THE NATION. WE WILL NOT REST UNTIL EVERY CHILD IN OUR STATE, REGARDLESS OF RACE, ETHNICITY, OR SOCIOECONOMIC STATUS, HAS ACCESS TO A

Mission

CONNCAN IS A STATEWIDE OUTREACH, EDUCATION, AND RESEARCH ORGANIZATION WITH AN ACTIVE MEMBER NETWORK OF PARENTS, TEACHERS, STUDENTS,

AND BUSINESS AND COMMUNITY LEADERS ACROSS CONNECTICUT.

What we believe

Great Scho

THE ACHIEVEMENT GAP IS THE MOST URGENT SOCIAL AND ECONOMIC PROBLEM FACING CONNECTICUT. THE TIME FOR CHANGE IS NOW. ALL CHILDREN, REGARDLESS OF THEIR BACKGROUND, CAN ACHIEVE AT A HIGH LEVEL WHEN GIVEN ACCESS TO A GREAT PUBLIC SCHOOL.

SECURING "GREAT SCHOOLS FOR ALL" WILL REQUIRE REFORMING THE WAY OUR PUBLIC SCHOOLS WORK BY RAISING STANDARDS, GIVING SCHOOL LEADERS GREATER FREEDOM TO INNOVATE, AND PROVIDING PARENTS WITH MORE PUBLIC SCHOOL CHOICES.

EVERY CHILD WINS WHEN PARENTS CAN CHOOSE AMONG PUBLIC SCHOOLS WHERE PRINCIPALS AND TEACHERS COME TOGETHER

TO PURSUE A SHARED VISION OF EXCELLENCE WHILE BEING HELD ACCOUNTABLE FOR RESULTS. What we do

RAISING AWARENESS OF CONNECTICUT'S ACHIEVEMENT GAP AND ITS CONSEQUENCES AND HIGHLIGHTING THE SUCCESS STORIES OF GREAT

Building consensus for change that has an immediate impact in expanding access to great schools and that moves us closer TO THE DAY WHEN EVERY CHILD HAS THE OPPORTUNITY TO ATTEND A GREAT PUBLIC SCHOOL. EMPOWERING PARENTS TO MAKE INFORMED CHOICES AND TO SERVE AS EFFECTIVE ADVOCATES FOR THEIR CHILDREN.

### THE "GREAT SCHOOLS FOR ALL" AGENDA

ConnCAN's "Great Schools for All" agenda is focused on five elements that together will create a flywheel of self-sustaining changes in the way Connecticut's schools are staffed, organized, and held accountable for results:

- 1. Guarantee that every low-income family in Connecticut has a choice of free highquality preschools for their children to reduce the achievement gap before they enter school.
- 2. Triple the number of innovative new public schools in our urban districts so that children with differing needs have a wealth of high-quality options and so that new ideas for raising student achievement are given fertile ground in which to grow.
- 3. Dramatically expand the pipeline of teacher and principal "All-Stars" into city schools to place the highest-caliber educators in the areas of highest need.
- 4. Help districts implement best practices for raising achievement system-wide so that best practice becomes common practice in all our public schools.
- 5. Ensure much greater financial transparency and public accountability for results to track student progress better and to increase the resources that go directly to improving instruction.

These changes are designed to help usher in a sea change in Connecticut's public education system that transforms our state's achievement gap from the largest in the nation to the smallest by 2014.

"Conn CAN, in my opinion, has all the right emphases. It's just so logical that its a little prinful to realize that we don't have it already. - Rep. Andy Fleischmann, Co- Chairman, Education Committee

> The ideas in ConnCAN's policy agenda represent leading edge ideas in school reform folday.
> All the Heas have merit. Collectuely, They represent a parecful agerda for change.

-Andrew J. Rotherham, Co-Director, Education Section and author, Educonki.com

# 1. RAISING AWARENESS

OF CONNECTICUT'S ACHIEVEMENT GAP AND ITS CONSEQUENCES AND HIGHLIGHTING THE SUCCESS STORIES OF GREAT PUBLIC SCHOOLS ACROSS THE STATE.

## PROJECT:

STATE OF CONNECTICUT PUBLIC EDUCATION

Released Connecticut's first independent report on DESCRIPTION: the state of its public schools in September 2006, entitled The State of Connecticut Public Education. Over 2,000 print copies have been distributed, 800 PDF copies have been downloaded, and the report has been cited in over 20 news reports.

# RESULTS | NOTES:

This 24-page original research report, drawing upon the school and district report cards, provided a unique overview of school performance across Connecticut as well as analysis of the top 10 public schools and public school districts across five key performance categories: performance gains, most improved, low-income student scores, African American scores, and Hispanic scores.

CONNCAN ANNUAL REPORT FLASH CARDS SET 1. RAISING A WARENESS 1. GATHER INFORMATION ON YOUR CHOSEN PROJECT. 2. NEATLY FILL IN THE SPACES PROVIDED THE BACK OF THIS CARD, MAKING SURE TO DIVIDE YOUR (B) PROJECT DESCRIPTION, AND SIOOLOS SIPPINIA ARTITATIVA Cited Safeth Land Jely for Safeth and Jely for Safeth and Jely for Safeth for Jely for Safeth for Jely for Safeth for Jely for Safeth for Jely for CILTS AND NOTES. Die John Jahran Jahran John Jahran John Jahran Jahr 1. RAISING OF CONNECTICUT'S ACHIEVEMEN AND HIGHLIGHTING OF GREAT PUBLIC SCHO PROJECT: COMMCAN. ORG DESCRIPTION: Launched a cutting-edge interactive website in home page i Launched a cutting-edge interactive website in reform movement with over February 2006 that has emerged as the homepage for page views, and 2,100 Connecticut;

people registered to View exclusive website con people registered to view exclusive website content. RESULTS / NOTES: Connoar organs has helped put parents, policymakers or the effort to clos Connoal. org has helped put parents, policymakers achievement sap. Anchored by its and the Connecticut's at the center of the schools, in Its first 16-months Connecticut, its Public schools, in its first of Connecticut's looker 150 webbages website has srown its first 16-months conncar, across your core areas; school report webpases cards, is website has erown to include over 150 webpages cards, issues, across tour core areas: school repo



**Graduation Rate Graduation Rate** 33.1 60.6% 93.7% 31.2 District 56.8% Manchester School District 88.0% 29.5 64.0% Stafford School District 28.0 93.5% 57.9% Middletown School District 85.9% 25.5 37.1% **Bloomfield School District** 23.5 62.6% 68.9% Hartford School District 92.4% 22.1 77.4% Plymouth School District 99.5% 21.9 66.8% **Brookfield School District** 88.7% 21.7 75.7% East Hartford School District 97.4% 21.1 76.4% **Bethel School District** 97.5% 21.1 53.7% Rocky Hill School District 20.9 74.8% 68.4% New Haven School District 89.3% 20.8 60.7% Vernon School District 19.7 81.5% 74.4% **Putnam School District** 94.1% 19.2 69.6% East Haven School District 19.2 88.8% 76.8% **Griswold School District** 96.0% 18.4 67.4% Lebanon School District 18.2 85.8% 70.1% Meriden School District 88.3% 18.1 74.6% Norwalk School District 92.7% 17.4 74.6% West Haven School District 17.3 92.0% 60.1% Regional School District 06 77.4% 16.9 81.8% Windham School District 98.7% 16.2 69.0% **Bolton School District** 85.2% 15.4 71.1% Waterbury School District 86.5% 15.3 74.6% **Danbury School District** 89.9% 15.1 54.9% Ansonia School District 70.0% 13.9 84.8% Plainfield School District 98.7% 13.5 75.6% New Milford School District 13.2 89.1% 70.6% **Derby School District** 83.8% 13.0 77.1% Windsor Locks School District 90.1% 12.8 77.0% Seymour School District 89.8% 12.7 77.8% Stamford School District 90.5% 12.6 75.6% Windsor School District 88.2% 12.6 79.1% East Windsor School District 91.7% 12.3 86.1% Winchester School District 98.4% 12.3 85.0% Westbrook School District 97.3% 11.7 82.0% Regional School District 13 93.7% 11.0 84.5% Coventry School District 95.5% 10.9 86 1%

# 1. RAISING AWARENESS

OF CONNECTICUT'S ACHIEVEMENT GAP AND ITS CONSEQUENCES AND HIGHLIGHTING THE SUCCESS STORIES OF GREAT PUBLIC SCHOOLS ACROSS THE STATE.

#### PROJECT:

GRADUATION RATES STUDY

## DESCRIPTION:

Released a first-of-its-kind analysis of the gaps between official State Department of Education high school graduation rates and independent rates calculated by Education Week's Project Graduation in

# RESULTS / NOTES:

ConnCAR's analysis not only resulted in over 250 downloads in its first month, a story on NPR and articles in the New Haven Register, Stamford Advocate, Republican-American and Record-Journal, but it also jump-started a public policy discussion on how to improve the accuracy of Connecticut's



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Underer Magnet School
(42 in CT for Low-hierne Shovents)

## PROJECT:

SUCCESS STORIES

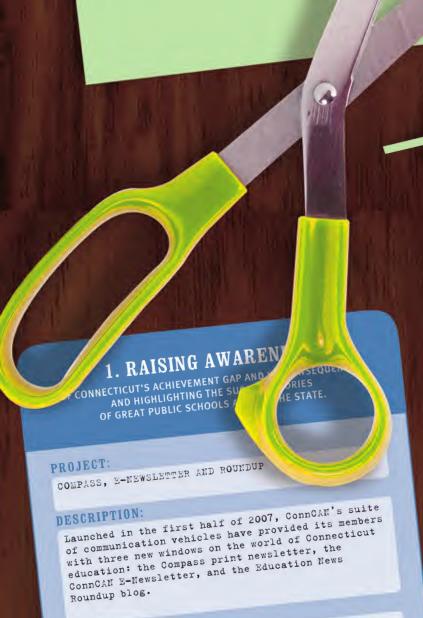
### DESCRIPTION:

Published alongside The State of Connecticut Public Education report in September 2006, the Success Stories profiled high-performing schools composed of at least 75 percent minority and/or low-income students. Over 3,000 visitors have helped ensure that these lessons learned reached a wide audience across Connecticut and beyond.

## RESULTS / NOTES:

In each of the eight Success Stories, innovative and committed administrators and educators were found to have brought a relentless focus on getting results for students. Common elements include individualized student learning plans, data-driven decision making, Saturday sessions, direct instruction techniques, and an overriding focus on recruiting passionate and talented teachers.





# RESULTS | NOTES:

The twice-weekly Education News Roundup provides hundreds of readers a fast and easy way to stay in touch with education news from around the state. The monthly E-Newsletter provides more than 4,000 members with a concise review of the key education events from the past 30 days. Finally, the fullcolor Compass print newsletter provides over 7,000 readers with a quarterly review of the effort to close Connecticut's achievement gap.

## 1. RAISING AWARENESS

OF CONNECTICUT'S ACHIEVEMENT GAP AND ITS CONSEQUENCES AND HIGHLIGHTING THE SUCCESS STORIES OF GREAT PUBLIC SCHOOLS ACROSS THE STATE.

#### PROJECT:

MEDIA OUTREACH

#### DESCRIPTION:

Used timely news releases and outreach to media outlets across Connecticut to generate an unprecedented wave of stories about Connecticut's achievement gap and the breakthrough schools that are demonstrating how it can be closed.

#### RESULTS / NOTES:

ConnCAN's media outreach efforts have helped secure nearly 100 newspaper pieces (reaching a cumulative total of 8 million potential impressions with readers), 14 radio stories and 12 television stories since January 2006.

"Results of a recently released study show that two Norwalk schools that were reprimanded last year under the No Child Left Behind Act are also among those doing the best job of bringing minority and disadvantaged kids up to speed. So says the Connecticut Coalition for Achievement Now, a New Havenbased organization that works to help close the achievement gap."

THE ADVOCATE, JANUARY 12, 2007

# **EMPOWERING**

# INSTRUCTIONS:

1. GATHER INFORMATION ON YOUR CHOSEN PROJECT. ON THE BACK OF THIS CARD, MAKING SURE TO DIVIDE YOUR INFORMATION INTO THREE (3) SECTIONS: (B) PROJECT DESCRIPTION, AND (C) RESULTS AND NOTES. 3. DISTRIBUTE THE CARDS TO CURIOUS PARTIES.

SET 2. **PARENTS** 

Working parents can't make
PTO's during the day to see what is
really going on with their child, but
they know that something isn't right. I
personally have two children in the special
aducation department. Being a member
of the ConnCAN Action Team, I get

nformation on the school system, and just knowing what is going on thowing what it the actionement gap is, has helped me.

- Denise Tillman, ConnCAN Action Tram

ARENTS TO MAKE INFORMED CHOICES

AND TO SERVE AS EFFECTIVE ADVOCATES FOR THEIR CHILDREN.

### PROJECT:

SCHOOL AND DISTRICT REPORT CARDS

## DESCRIPTION:

Launched a first-in-the-state school and district report card website (www.ctreportcards.org) with letter grades on the performance of more than 1,000 schools and 160 districts.

# RESULTS | NOTES:

Since its launch in September 2006, the interactive report cards have provided more than 10,000 Connecticut parents and concerned citizens with a straightforward assessment of how well their child's public school is meeting the needs of all its students.

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centro comunitario)?

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Página 23



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RESOS

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R DE TUTORÍA MEJOR VECESIDADES DE SU HIJO ISTA A TODAS LAS ES EN SUS TAREAS

grado y áreas del cur

¿Cuáles son las calificaciones del tutor? (grupos pequenos, individual o la computadora)?

¿Cuales son las camicaciones del tutor? ¿Puede ayudar el tutor si su hijo tiene discapacidades

o esta aprenuienuo mgies:
• ¡Hay transporte disponible para ir y venir del lugar donde PREGUNTE A SU DISTRITO ESCOLAR CÓMO FINANCIA LA OPO ESCUELA Y LOS SES, o pida que gaste más para responder a las de todos los estudiantes elegibles para la opción o para los SES.

CONTACTE AL DEPARTAMENTO DE EDUCACIÓN del Estado de Co no ha recibido notificación apropiada sobre los servicios de los SE Vea el modelo de la carta (Apéndice B) detrás de esta guía sobre cómo

no se quede atrás

Guade les padres para promover oportunidades educacionales equitativas

# How to Make Sure our Child Is Not Left Behind A Connecticut Parent's Guide to Advocating for Equal Educational Opportunities CONSECURED CONTINUED ON YORK YORK YORK YORK YORK (CONSCION)









## PROJECT:

PARENT EMPOWERMENT WORKSHOPS AND PARENT GUIDEBOOK DESCRIPTION:

Launched a parent empowerment initiative in April 2007 in cooperation with the Connecticut KAACP, the Lawyers' Committee for Civil Rights Under Law, and Connecticut Appleseed. Produced a 48-page parents Suide entitled How to Make Sure Your Child is Not

# RESULTS / NOTES:

ConnCAN held workshops in Hartford, Bridgeport, Waterbury and Hamden, helping train 250 parent advocates. Pive hundred print copies of the parent Suide were distributed in English and Spanish, with an additional 500 PDFs downloaded from the ConnCAN



# 2. EMPOWERING PARENTS

TO MAKE INFORMED CHOICES AND TO SERVE AS EFFECTIVE ADVOCATES FOR THEIR CHILDREN.

## PROJECT:

FREE TUTORING PROJECT

# DESCRIPTION:

Conducted 72 supplemental educational services (SES) presentations and workshops for parents and provider organizations and distributed over 5,000 free tutoring brochures, helping more than double the number of students receiving free tutoring under NOLES in Bridgeport and Hartford.

# RESULTS / NOTES:

Drawing upon surveys of Connecticut parents and partner organizations, ConnCAN teamed up with the Center for Children's Advocacy in an unprecedented campaign to overcome the information gaps that were preventing 90 percent of qualified children from getting the free tutoring to which they were entitled. The campaign served as a model for child advocates and service providers from as far away as

## 2. EMPOWERING PAGE TO MAKE INFORMED CHOICES AND TO SERVE AS EFFECTIVE ADVOCATES

# PROJECT:

ACTION TEAM

Launched in fall 2006 with an initial cohort of 24 parents. Conducted email and letter campaigns as parents. Conducted email and letter campaigns as well as rallies that brought over 500 parents to DESCRIPTION: Well as rullies that brought over you par Hartford during key education hearings.

These dedicated parents share a common desire to take action on behalf of their kids and to bridge take action on benall of their kids and to bridge the divide that far too often separates concerned RESULTS | NOTES: the divide that far too often separates concerned parents and educators. Working together, they have parents and educators. Working together, the emerged as a powerful new voice for change.

Our partneship with ConnCAN over the past year was the most rewarding. Thanks to our organizations combined efforts in 2006, we achieved tremendous free tutoring for thousands of Connecticut children in need in — Emily Breon, Center for Children's Advocacy



1 Support Great School for All! CONNCAN ANNUAL REPOR

# BUILDING CONSENSUS FOR CHANGE

# INSTRUCTIONS:

1. GATHER INFORMATION ON YOUR CHOSEN PROJECT. ON THE BACK OF THIS CARD, MAKING SURE TO DIVIDE YOUR (A) PROJECT DESCRIPTION, AND (C) RESULTS AND NOTES.

3. DISTRIBUTE THE CARDS TO CURIOUS PARTIES.



3. BUILDING CONSENSUS FOR CH. THAT HAS AN IMMEDIATE IMPACT IN EXPANDING ACCESS TO SCHOOLS AND MOVES US CLOSER TO THE DAY WHEN EVERY CH DLS AND MOVES US CLUSER TO THE DAY WHEN EVERT CONTINUED AS CREAT PUBLIC SCHOOL

# PROJECT:

ISSUE BRIEFS

# DESCRIPTION:

Oreated a suite of six issue briefs on key education topics, which have resulted in 3,000 distributed print copies, more than 2,000 online viewings, and over 1,500 PDr downloads.

# RESULTS / NOTES:

The briefs put forward a concise overview of the key information needed to help raise the performance of our schools and created a reference library for more



# 3. BUILDING CONSENSUS FOR CHANGE

THAT HAS AN IMMEDIATE IMPACT IN EXPANDING ACCESS TO GREAT SCHOOLS AND MOVES US CLOSER TO THE DAY WHEN EVERY CHILD HAS THE OPPORTUNITY TO ATTEND A GREAT PUBLIC SCHOOL.

#### PROJECT:

THE "GREAT SCHOOLS FOR ALL" PLAN

Launched the "Great Schools for All" plan with a 44-DESCRIPTION: page policy report at a January 2007 news conference with the Speaker of the House and the co-chair of

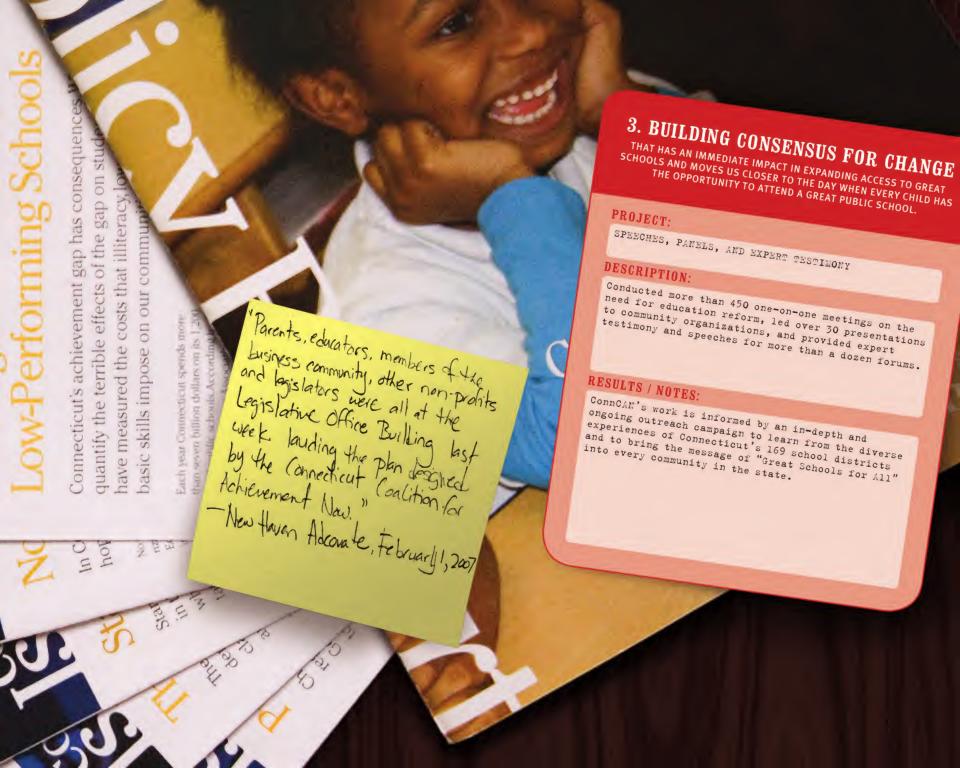
Support for the ideas put forth in the plan came the Education Committee. from a "who's who" of Connecticut organizations focused on closing the achievement gap, including Connecticut ACORN, Connecticut Appleseed, the Connecticut Business and Industry Association, Connecticut Parent Power, the Early Childhood Alliance, and the Greater Hartford Interfaith Coalition for Equity and Justice.

# RESULTS | NOTES:

Wore than 2,000 print versions of the plan have been distributed, the PDF has been downloaded more than 800 times, and over 2,000 people have signed the "Great Schools for All" petition.







"In a legislative season marked by school-reform notions ranging from worthless to wildly expensive, an advocacy organization called the Connecticut Coalition for Achievement Now (ConnCAN) offers a refreshingly reasonable prescription for the state's ailing public schools."

REPUBLICAN-AMERICAN, MARCH 28, 2007

TEACHER RECRUITMENT. CERTIFICATION REQUIREMENTS CHANGED TO HELP BRING TEACH FOR AMERICA TO CONNECTICUT, WITH 50 MEMBERS

SERVING IN THE INITIAL 2006-07 CLASS AND 125 IN 2007-08.

NEW SCHOOLS. CAP LIFTED ON CHARTER SCHOOL ENROLLMENT, CHARTER SCHOOL PER PUPIL FUNDING INCREASED BY 27 PERCENT, AND THE NUMBER OF STUDENTS IN CHARTER SCHOOLS INCREASED BY 65 PERCENT (FROM 2,600 TO 4,300). \$750,000 TO CREATE 12 "PILOT SCHOOLS" IN 2009, WHICH WILL HAVE AUTONOMY OVER BUDGET, STAFFING, GOVERNANCE, CURRICULUM AND THE SCHOOL CALENDAR. \$53 MILLION TO INCREASE THE MAGNET SCHOOL PER PUPIL SUBSIDY AND TO INCREASE THE NUMBER OF STUDENTS IN MAGNET SCHOOLS.

I'm very proud to be standing here supporting Great Schools - Rep. James A. Amann. Spraker of the House

HIGH-QUALITY PRESCHOOL. \$36 MILLION OVER TWO YEARS TO EXPAND HIGH-QUALITY PRESCHOOL AND \$5.5 MILLION OVER TWO YEARS TO DEVELOP A PRESCHOOL QUALITY RATING SYSTEM TO HELP PARENTS MAKE INFORMED CHOICES.

Elements of the "Great Schools for All" agenda Implemented to date

DATA SYSTEMS. \$6.4 MILLION OVER TWO YEARS TO ESTABLISH A LONGITUDINAL DATA SYSTEM THAT PROVIDES THE FOUNDATION FOR A SCHOOL RATING SYSTEM THAT MEASURES SCHOOLS BASED ON THE GAINS THEY ACHIEVE WITH THEIR STUDENTS.

ACCOUNTABILITY. \$3.8 MILLION TO SUPPORT 10 NEW PERSONNEL AT THE STATE DEPARTMENT OF EDUCATION TO IMPLEMENT A NEW SYSTEM OF OVERSIGHT AND ACCOUNTABILITY. INCREASED AUTHORITY FOR THE COMMISSIONER OF EDUCATION TO TAKE ACTION TO RAISE STUDENT PERFORMANCE WHEN SCHOOLS AND SCHOOL DISTRICTS FAIL TO MAKE PROGRESS BY DIRECTING THE TRANSFER AND ASSIGNMENT OF TEACHERS AND PRINCIPALS, RECONSTITUTING SCHOOLS AS CHARTER SCHOOLS, OR PROVIDING FUNDING SO THAT STUDENTS IN A FAILING SCHOOL OR DISTRICT MAY ATTEND PUBLIC SCHOOL IN A NEIGHBORING DISTRICT.











## ALEX JOHNSTON, PH.D. EXECUTIVE DIRECTOR

Alex Johnston is charged with leading ConnCAN's effort to bring parents, educators, business-people, public servants and community leaders together in a common effort to make great public schools available to every child in Connecticut. He previously served as director of operations at the New Haven Housing Authority, working as a member of the management team tasked with turning the agency around from the brink of receivership. A graduate of Harvard University, he studied at Oxford University on a Rhodes Scholarship and received a D.Phil. in politics from Oxford's Lincoln College.

#### RONALD JARRETT, J.D.

DIRECTOR OF COMMUNITY AND GOVERNMENT RELATIONS

Ron Jarrett oversees ConnCAN's statewide community and government initiatives. Prior to joining ConnCAN, he was deputy director of information services for New York State Senate minority leader David A. Paterson. In this position he managed grassroots and organizational campaigns supporting state legislation. Previously, he was an editor at Atria Books/Simon and Schuster. A graduate of Sarah Lawrence College, he received a J.D. from Yeshiva University's Benjamin N. Cardozo School of Law.

#### MARC PORTER MAGEE, PH.D.

DIRECTOR OF COMMUNICATIONS AND RESEARCH

Marc Porter Magee oversees ConnCAN's research and policy work, media campaigns, and web projects. Prior to joining ConnCAN, he worked in Washington, D.C., as research director of the Partnership for Public Service, founding director of the Progressive Policy Institute's Center for Civic Enterprise, and as a contributing editor of the policy journal Blueprint. He is co-editor, with Will Marshall, of the book The AmeriCorps Experiment and in 2005 led the development of U.S. News & World Report's first ever ranking of government agencies. A graduate of Georgetown University, he received his Ph.D. in sociology from Duke University.

#### LISA WHITFIELD

DIRECTOR OF OPERATIONS

Lisa Whitfield is the director of operations and also directs ConnCAN's Speaker's Bureau. Before joining ConnCAN, Lisa worked for more than a decade as a legal office manager and served for nine years as the director/educator of the business management program for a Connecticut college-level proprietary school. A graduate of the University of New Haven, Lisa is a member of the American Management Association, the Society for Human Resource Management and The Human Resource Association of Greater New Haven.









#### JESSICA BONAFINE

GOVERNMENT RELATIONS MANAGER

As the government relations manager, Jessica is responsible for managing and executing government relations activities and advocating for ConnCAN's policies before state legislative bodies and agencies. Prior to joining ConnCAN, Jessica was the advocacy director for the Connecticut Early Childhood Alliance and served as the clerk of the Appropriations committee and legislative aide to State Representative Denise Merrill. Jessica is a graduate of Eastern Connecticut State University, majoring in sociology and public policy and government.

#### JESSICA BILBAO

MEMBERSHIP COORDINATOR

As membership coordinator, Jessica helps build a network of active supporters for great schools, provides research and analysis, helps create and strengthen partnerships between community organizations, plans special events, and provides support for parents and chidren. Prior to joining ConnCAN, Jessica served as a youth development specialist for Our Piece of the Pie (OPP) of Hartford and as a program specialist for ASPIRA of Connecticut, where she managed youth leadership program operations in Hartford and Fairfield County.

#### DANIELLE K. SMITH

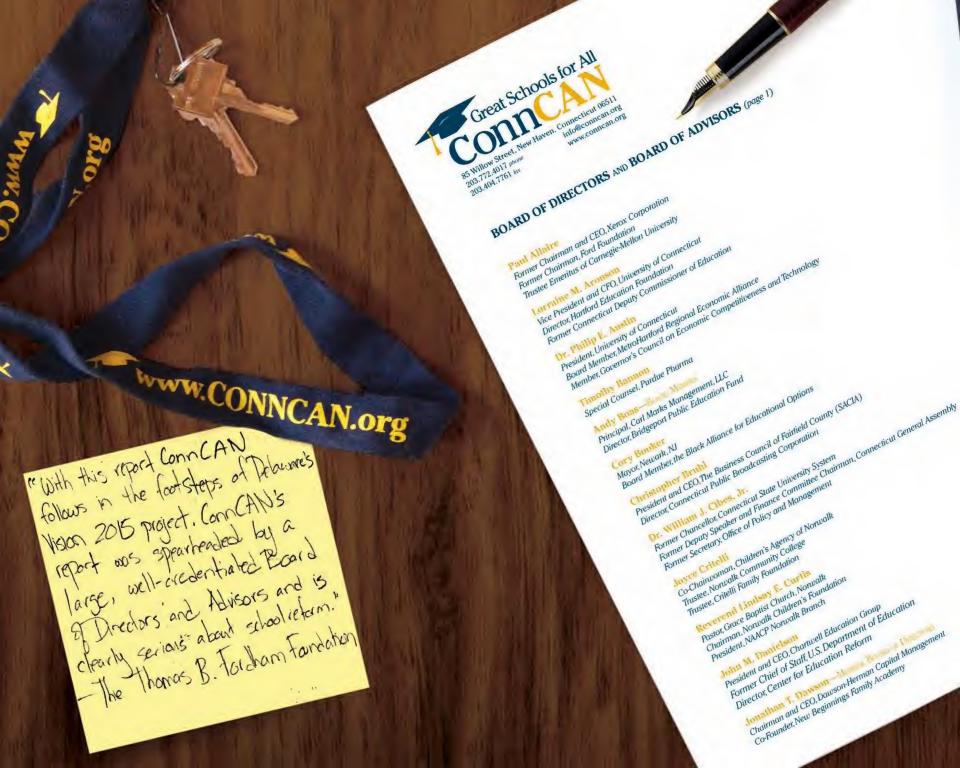
DEVELOPMENT AND COMMUNICATIONS ASSOCIATE

As the development and communications associate, Danielle manages fundraising initiatives and a number of key communications projects. A Connecticut native, Danielle attended Waterbury public schools from kindergarten through high school and is a graduate of Yale University in New Haven. While at Yale, Danielle served on the Dwight Hall Board of Directors, worked as assistant director and a 9th grade teacher in the Ulysses S. Grant program, and co-founded Sphere Inc. and SphereMagazine.com.

#### ALLISON PELLICCIO

**OFFICE ASSISTANT** 

As office assistant, Allison is responsible for managing ConnCAN's database, its electronic communications with members, and its publication mailings. She also supports organizational operations through administrative activities and scheduling. Allison is a Connecticut native and graduated from Fairfield University in 2003 with a degree in political science. Before joining ConnCAN, she worked as an E-Organizer for Planned Parenthood of Connecticut, where she managed communications with its database of supporters.





# BOARD OF DIRECTORS AND BOARD OF ADVISORS (page 2)

## Timothy Dutton

Director, Bridge Academy President, Connecticut Charter School Network

# Dr. Howard Fuller - Server I was Aprel

Founder and Chairman, Black Alliance for Educational Options Former Superintendent, Milwaukee Public Schools Board Member, National Alliance for Public Charter Schools Robert Furek

Director, MassMutual Financial Group Former Chairman of the Board of Trustees, Hartford Public School System

President and CEO Community Foundation for Greater New Haven Stewart Greenfield

Founder and Former Chairman, Oak Investment Partners Founder and Chairman, Alternative Investment Group, LLC Dr. Janice M. Gruendel

Senior Advisor on Early Childhood for Governor M. Jodi Rell Member, Governor's Council on Economic Competitiveness Former Deputy Commissioner, Connecticut Department of Children and Youth Services President, University of Hartford

Director, Connecticut Conference of Independent Colleges Director, The Hartford Consortium for Higher Education Darrell Harvey

Co-CEO, The Ashforth Company Chairman, The Business Council of Southwestern Connecticut (SACIA)

Chancellor, Connecticut Community College System Member, National Council of State Directors, American Association of Community Colleges Duane E. Hill

Founder and Partner Emeritus, TSG Capital Group Former Vice President, J.P.Morgan and Co. Chairman, City of Stamford Planning Board

# Carlton L. Highsmith

Founder, President and CEO, Specialized Packing Group Director, Quinnipiac University National Board of Directors, I Have a Dream Foundation





# BOARD OF DIRECTORS AND BOARD OF ADVISORS (page 4)

#### Dr. Cheryl Norton

President, Southern Connecticut State University

# Brian Olson-Vis Chapter Reserve December

Co-Founder, Viking Global Investors Chairman, Civic Builders

## Anthony P. Rescigno

President, Greater New Haven Chamber of Commerce Executive Director, Regional Leadership Council Member of the Board, New Haven Public Education Fund

# Jonathan Sackler - Cast was thoron a the me

Founder and Managing Director, North Bay Associates Director, Purdue Pharma Vice Chairman, Micro Credit Businesses, Inc.

### Dr. Theodore Sergi

Former Connecticut State Commissioner of Education President and CEO, Connecticut Center for Science and Exploration

## Reverend Eric B. Smith

Pastor, Adoni Spiritual Formation Center of New Haven President, New Haven Reparations Coalition Board Member, Greater New Haven Community Loan Fund

### Richard Sugarman

Founder and President, The Connecticut Forum Board Chairman, Connecticut Center for School Change

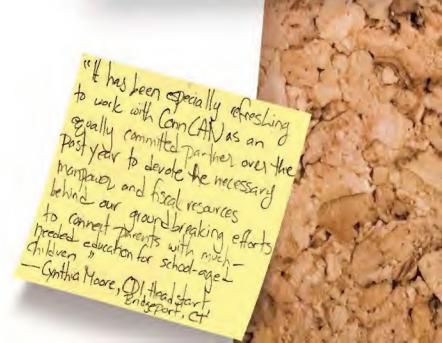
#### Alian B. Taylori

Partner, Day, Berry & Howard LLP Chairman, Connecticut State Board of Education Former Councilman, Hartford City Council

### Nathaniel D. Woodson

Chairman and CEO, UIL Holdings Corporation Director, NewAlliance Bank Director, Yale-New Haven Hospital





# STATEMENTS OF FINANCIAL POSITION YEARS ENDED DECEMBER 31

	2006	2005
ASSETS	-	
Cash and cash equivalents	606,661	600,877
Investments	-	1,004
Prepaid expenses	3,358	
Property and equipment, net	17,927	13,329
Deposit	2,100	2,100
Total Assets	630,046	617,310
LIABILITIES  Accounts payable and accrued expenses	17,014	10,218
Total Liabilities	17,014	10,218
NET ASSETS		
Unrestricted	588,032	607,092
Temporarily restricted	25,000	-
Total Net Assets	613,032 630,046	607,092

# INDEPENDENT AUDITORS' REPORT

To the Board of Directors

Connecticut Coalition for Achievement Now, Inc.

New Haven, Connecticut



We have audited the accompanying statements of financial position of Connecticut Coalition for Achievement Now, Inc. (ConnCAN) as of December 31, 2006 and 2005 and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of ConnCAN's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the ConnCAN's internal control over financial reporting.

Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Connecticut Coalition for Achievement Now, Inc. as of December 31, 2006 and 2005, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.



O'CONNOR DAVIES MUNNS & DOBBINS, LLP STAMFORD, CONNECTICUT May 31, 2007



# STATEMENTS OF CASH FLOWS

YEARS ENDED DECEMBER 31

		2006	2005
		\$	\$
ł			
Ì	CASH FLOWS FROM OPERATING ACTIVITES	in the second	
	Change in net assets	5,940	(32,466)
	Adjustments to reconcile change in net assets to net cash provided (used) by operating activities		
	Donated securities	- 10 3	(1,004)
	Depreciation	7,532	669
	Changes in operating assets and liabilities		111
İ	Accounts payable and accrued expenses	6,796	10,218
	Prepaid expense	(3,358)	
ľ	Deposit	T	(2,100)
	Net Cash Provided (Used) by Operating Activities	16,910	(24,683)
Į.			
	CASH FLOWS FROM INVESTING ACTIVITIES		
	Sale of donated securities	1,004	-11
ł	Purchase of equipment	(12,130)	(13,998)
ŀ	Net Cash Used by Investing Activities	(11,126)	(13,998)
l	Net Change in Cash and Cash Equivalents	5,784	(38,681)
-			
	CASH AND CASH EQUIVALENTS		
	Beginning of year	600,877	639,558
	Park of vices	606 661	COO 077
	End of year	606,661	600,877

# STATEMENTS OF ACTIVITIES

YEARS ENDED DECEMBER 31

	2006			2005
	Unrestricted	Temporarily Restricted	Total	Unrestricted
	\$	\$	\$	\$
		244 141	L LILLIA	
REVENUE	MIND TO SERVICE	100 N N N N N N N N N N N N N N N N N N	THE PERSON IS	
Contributions	761,045	25,000	786,045	424,333
Service fees	18,552		18,552	14,889
Interest income	16,944	Secure In the	16,944	8,866
In-kind contributions	2,276		2,276	
Other income	3,937		3,937	2,231
Total Revenue	802,754	25,000	827,754	450,319
	TOTAL THE	military and a		
EXPENSES				
Salaries and related expenses	464,049	_ 1000	464,049	168,143
Research and public relations	196,894	-	196,894	231,786
Staff training and development	15,926		15,926	ATEL HOLDE
Occupancy	32,070	-	32,070	10,500
Professional fees	23,973		23,973	17,124
Conference and meetings	21,822	- 1	21,822	15,996
Travel	16,954	-	16,954	11,959
Dues and subscriptions	2,160	-	2,160	I I
Equipment and maintenance	12,766	- 4 =   - =	12,766	13,878
Telephone	7,196		7,196	5,278
Insurance	3,814		3,814	1,422
Office supplies	13,225	-15	13,225	4,541
Depreciation expense	7,532	-7 110 11 5	7,532	669
Miscellaneous expenses	3,433		3,433	1,489
Total Expenses	821,814		821,814	482,785
Change in Net Assets	(19,060)	25,000	5,940	(32,466)
NET ASSETS	Tarana and	Lead com		
Beginning of year	607,092		607,092	639,558
End of year	588,032	25,000	613,032	607,092



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